# The University of San Francisco USF Scholarship: a digital repository @ Gleeson Library | Geschke Center

Doctor of Nursing Practice (DNP) Projects

Theses, Dissertations, Capstones and Projects

Fall 12-25-2018

# Improving Wound Care using the TIME Framework

Pavel Kulikov riga83k@gmail.com

Follow this and additional works at: https://repository.usfca.edu/dnp



Part of the Nursing Commons

# Recommended Citation

Kulikov, Pavel, "Improving Wound Care using the TIME Framework" (2018). Doctor of Nursing Practice (DNP) Projects. 155. https://repository.usfca.edu/dnp/155

This Project is brought to you for free and open access by the Theses, Dissertations, Capstones and Projects at USF Scholarship: a digital repository @ Gleeson Library | Geschke Center. It has been accepted for inclusion in Doctor of Nursing Practice (DNP) Projects by an authorized administrator of USF Scholarship: a digital repository @ Gleeson Library | Geschke Center. For more information, please contact repository@usfca.edu.



Improving Wound Care using the TIME Framework

Pavel S. Kulikov

University of San Francisco



#### Abstract

**Background and purpose:** Although wound care guidelines are available for primary care providers, barriers to assessment and treatment remain. This paper examines current evidence, guidelines, and discusses the need for improved training, education, and a simplified approach to wound management in primary care. The goal of the project was to increase the provider's comfort level in assessing and initiating wound care treatment in the clinical setting. *Methods*: An evidence-based wound treatment framework, identified as the TIME (tissue, infection, moisture, epithelial) framework, was selected for the project. The framework was tailored by subject matter experts to provide a distinctive approach to the non-wound care expert allowing more diverse utilizations across the primary care spectrum. The modified TIME framework was shared with 29 providers over three educational sessions. Participants included Nurse Practitioners and Physicians. The knowledge attained and the usability of the framework was evaluated using a case study approach and self-reported comfort level relating to the assessment and initiation of wound treatment. *Conclusion:* After the educational sessions, the comfort level of all providers increased dramatically from pre- to post-assessment. Comfort level was selfreported on a 5-point Likert scale (1 = poor, 3 = average, 5 = excellent). Responses indicated that 42% of participants reported below average or poor comfort at the pretest, while 96% of participants reported average or above average comfort at the posttest. Comfort level related to knowledge gained in developing a treatment plan also increased: At pretest, 77% of participants reported below average comfort, while 96% of participants reported average or above average comfort at the posttest. Results also indicated a significant increase in wound care knowledge and understanding of wound care concepts related to the modified TIME framework, including identifying specific wounds and initiating treatment.



Keywords: Wound Care, primary care, wound resources, initial wound treatment, wound care tool kit



# **Table of Contents**

# **SECTION I**

• Title	and Abstract	1
0	Title	]
0	Abstract	
0	Table of Contents	
SECTION II	[	
• Introd	ductionduction	7
0	Background and Significance	7
0	Problem Description	8
0	Available Knowledge	10
0	Rationale	15
0	Specific Aims	17
SECTION II	П	
• Metho	ods	18
0	Context	18
0	Intervention	20
0	Study of the Intervention	24
0	Measures	25
0	Analysis	25
0	Ethical Considerations	27
SECTION IV	${f v}$	
• Resul	ts	27



0	Results27
SECTION V	
• Discu	ssion
0	Summary29
0	Interpretation30
0	Limitation31
0	Conclusions31
SECTION V	I
• Other	information32
0	Funding32
SECTION V	II
• Refer	ences
SECTION V	III
• Appe	ndices39
0	IRB and/or Non-Research Approval Documents (Statement of
	Determination)43
0	Letter of Support from Agency46
0	Evaluation Table47
0	PDSA Cycle56
0	SWOT Analysis58
0	All Materials Used for Implementation and Evaluation59
0	Budget63
0	Cost/Benefit Analysis (could be cost-avoidance/benefit analysis)64



0	Gantt Chart	65
0	Responsibility/Communication Matrix	.66



### Introduction

### **Background and Significance**

The geriatric population is expected to increase as the lifespan of baby boomers increases. The Centers for Disease Control and Prevention (CDC, 2013) identified that the American population aged 65 and older will double over the next 25 years to reach about 72 million. This number will account for almost 20% of the U.S. population by 2030. Primary care offices and clinics will remain the main access point for health care for these patients. As the population ages, the number of chronic diseases will also rise. Not only will the 65 and older population suffer from chronic illnesses, but according to the CDC (2016), about 14% of all adults aged 18 years to 64 will have at least two to three chronic health conditions. Chronic diseases are costly, are considered largely preventable, and are expected to increase in prevalence as the population ages and increases in number (CDC, 2013). The most common chronic conditions are heart disease, diabetes, obesity, stroke, and arthritis. In 2010, these five conditions cost the United States nearly \$347 billion (CDC, 2013). As of 2014, the percentage of obese adults aged 20 and over surpassed 37% of the U.S. population (CDC, 2016). The prevalence of diabetes is almost 12% of the U.S. population (CDC, 2016). According to the American Diabetes Association (ADA), approximately 30 million Americans have diabetes while 7.2 million are undiagnosed. The prevalence of diabetes is greatest among individuals aged 65 and older, almost 25.2% (ADA, 2015).

As chronic diseases continue to affect the population, it is likely that many patients will present with comorbid complications. Of these complications, chronic wounds will affect at least 6.5 million patients who suffer from diabetes and obesity (Sen et al., 2009). The American College of Foot and Ankle Surgeons (ACFAS) projects that about 15% of patients with diabetes



will develop a serious foot ulcer during their lifetime (ACFAS, 2017). Diabetic ulcers develop not only from trauma to the foot, but also from pressure that goes unnoticed due to sensory neuropathy (ACFAS, 2017). Pressure sites can cause calluses and without attention, callouses can develop into an ulcer. Healing is often impeded due to poor vascular function in patients with diabetes, which means the chronic ulcer can become infected if left untreated or if interventions are delayed (ACFAS, 2017). Alavi et al. (2016) found that venous ulcers account for approximately 70% of all leg ulcers and affect 2.2 million Americans annually. Their recurrent nature has an impact on morbidity and reduces quality of life; following diagnosis, reoccurrence is as high as 50% over a 10-year period (O'Donnell et al., 2014).

## **Problem Description**

### **Cost Burden of Chronic Wounds**

Sen et al. (2009) discusses the burden of treating chronic wounds currently being around \$25 billion annually and growing due to increased health care costs. The rise in cost has been attributed to the aging population and a sharp rise in diabetes and obesity worldwide (Sen et al., 2009). More than half of all foot ulcers will become infected, 25% of infected ulcers will require amputation, and 80% of documented non-traumatic amputations are a result of diabetes (ACFAS 2017). Furthermore, the cost for all medical services related to a lower extremity amputation is \$52,000 per patient annually. This includes approximately 12 visits to an outpatient provider and two hospitalizations per year per patient (Margolis et al., 2011).

According to Yelland (2014), primary care providers have a critical role in both health outcomes and health expenditures related to wound management. However, one of the major barriers to improving wound care is the lack of education for general practitioners. Improvement



in wound care outcomes is dependent on the availability of evidence-based wound management resources (Yelland, 2014).

Primary care providers remain the main access point to the healthcare system and Yelland revealed concerns about primary care practitioners because they often express a lack of confidence in wound management (2014). The local bay area hospital selected for the DNP project requires a wound care consult prior to an intervention by the wound care specialist. Process time for the consult can be 24 to 72 hours depending on multiple factors, such as day and time of the consult submission. This lost time can be critical for appropriate wound management. Setting

A local Bay Area hospital was selected for the DNP project. The healthcare system has a wound care program consisting of nurse practitioners and registered nurses who have completed additional course work and have national certification as wound care certified nurses. The wound care program receives referrals from both the inpatient and outpatient settings. However, the wound care program does not offer on call support or coverage after hours. Also, during the holiday and weekends, no wound care specialists are available. A stat wound care consult is usually seen within a 24-hour period. The exception to that time frame is if the wound care consult is placed on a Friday night at an emergency room visit, then the patient will not be seen until Monday or Tuesday. Also, if the consult is placed during a federal holiday weekend, it could be as much as three to four days before a wound care specialist is able to see the wound. Primary care providers also see patients during the weekdays in clinic. Some of the patients present with uncomplicated wounds. However, if the provider is unaware of the guidelines or is unable to select an appropriate treatment, the wound has the potential to deteriorate.



The health care system operates over 800 beds and includes three nursing homes and a 100-bed homeless domiciliary that serve over 67,000 current patients. The patient population that the healthcare system serves includes young adults ranging from 18 years of age to the geriatric population. The system has an affiliation with a local university and offers training to medical residents. The system provides inpatient, outpatient, and specialized care services. The health care system employs advance practice nurses, physician assistants, nurse practitioners, medical students, medical residents, and attending physicians. Approval for this project was gained from the education department associated with the health care system (Appendix B).

## Available Knowledge

The PICOT question analyzed the state of wound care education (I) in primary care (P) as compared to wound specialist's knowledge (C) on management of wounds (O). The literature search included the following databases: CINAHL, PubMed, Joanna Briggs Institute EBP Database and the Cochrane Database of Systemic Reviews. Given minimal research availability on the state of wound care as it relates to non-wound care experts, inclusion criteria were made broad and focused on primary care providers, outpatient setting, inpatient settings, nurse practitioners and physicians. The inclusion timeline was also extended and included published articles over the last 15-year period. The project literature review progressed through three stages: Initial stage of the literature search reviewed how well-prepared primary care providers are to address wounds and used key words of wound care, primary care, comfort level and education. The search identified three articles meeting inclusion criteria. The next stage focused on current state of guidelines and resources. The search identified two articles meeting inclusion criteria. The final search included treatment references, algorithms and framework. The search identified four articles meeting inclusion criteria. Articles focusing on advanced interventions of



wound care were not included in the studies. The inquiry furnished a total of eight articles meeting inclusion criteria. The articles were evaluated using the Johns Hopkins Nursing Research Evidence Appraisal Tool. The articles reviewed included evidence strength and quality of Level 2A to Level 5B (Appendix C).

Several themes emerged during the literature review and three overall concerns became evident. First, the literature illustrated the existence of a wound care education gap among primary care providers. Secondly, varying guidelines and unreliable resources were found.

Lastly, frameworks and electronic references are currently geared toward the wound care specialist and not the primary care provider who is a non-wound care expert.

# **Educational Gap for Wound Care**

A knowledge deficit for wound care is a concern for physicians. Patel et al. (2008) studied retrospective data from medical school curriculums in the United States through the American Association of Medical Colleges (AAMC). They found that in the United States, medical schools averaged 9.2 hours of wound education during a 4-year curriculum (Patel et al., 2008). Further, the Accreditation Council for Graduate Medical Education (ACGME) does not require chronic wound care education or training and, not surprisingly, few family medical residency programs provide specific wound care teaching for their residents (Little, Menawat, Worzniak, & Fetters, 2013). Lemon, Munsif, & Sinha, (2013) recommended a concerted effort for more education in wound care in the undergraduate medical curriculum.

Appropriate wound care management can prevent complications associated with wounds. However, primary care practitioners are deemed underprepared, as they lack basic wound care knowledge. According to the American Association of Colleges of Nursing (AACN, 2018), nurse practitioner education should include "skin integrity" as a primary care core competency;



however, training programs often devote limited time to this critical area of education (AACN, 2018). Similarly, education on chronic and acute wounds is lacking in the core competencies for nurse practitioners, by the guiding curriculum organization, the National Organization of Nurse Practitioner Faculties (NONPF, 2018). The Accreditation Review Commission on Education for the Physician Assistant (ARCEPA, 2018) does not require chronic wound care education or training in their educational criteria. Moore and Clarke (2011) reviewed nursing school education at the undergraduate level, finding that Bachelor of Science in nursing programs, which produce registered nurses, devoted a maximum of one day to the topic of wound care.

# **Varying Practice Guidelines and Resources**

The practice of wound care is complicated and access to guidelines, pathways, and educational resources is also limited (Yelland, 2014). Limited support is available to primary care practitioners, as there are very few publications for education on chronic wound care, and the ones that do exist primarily focus on prevention rather than treatment (Little et al., 2013). Other barriers include guidelines that are based on small studies, indirect evidence, or expert opinion (Little et al., 2013) Also, release of numerous new wound care products and research studies by the product manufacturers make it difficult for primary care physicians to discern the most effective products based on the available literature (Little et al., 2013). Building new wound care knowledge has not been a high priority for primary care practitioners (Yelland, 2014).

Various organizations provide their recommendations for wound care (Table 1). This table is not all-inclusive. As an example, table 1 has at least six organizations that offer treatment guidelines for the "diabetic foot ulcer". Multiple guidelines from different organization create a challenge of selecting the appropriate organization guidelines to follow. Which of those six



organizations has the most up to date guidelines or are the guidelines outdated? The process to access and navigate through the resources, then select the type of treatment creates additional confusion. Some organizations also require membership fees to access their guidelines. Apart from these referenced sources, primary care practitioners can also complete a national certification in wound care, which is available from three professional organizations (Table 2).

### **Variable Wound Care References**

Managing wounds in primary care settings while utilizing technology must be considered and evaluated. Technology continues to evolve, and health care practitioners continue to incorporate it into their practice. The Health Information Technology for Economic and Clinical Health Act (CDC, 2016) aimed to modernize the nation's infrastructure. The act began the push for meaningful use, as more health care clinics and hospitals began to switch to electronic health care records and additional technology (CDC, 2016).

Beitz, Gerlach, and Schafer (2014) examined the use of a digital algorithm in ostomy care management by using a cross-sectional, mixed-methods web based survey. The sample included 297 registered nurses practicing in acute and post-acute settings. Participants were presented with seven ostomy-related digital scenarios consisting of real-life photos and pertinent clinical information. Respondents used the 11 assessment components of the digital algorithm to choose management options. Implementing the digital algorithm for use by non-expert providers improved the accuracy of wound treatment by 84%.

Divall, Camosso-Stefinovic and Baker (2013) completed a systemic review for randomized controlled trials and assessed the use of personal digital assist (PDAs) devices. Three studies were examined and found that the use of a personal digital assistant and technology in



clinics has been associated with an increase in data collection quality, more accurate diagnosis, and better treatment courses.

Practitioners are implementing more technology into their practice. *Precision medicine*, a relatively new term, refers to the use of information technology and electronic health records to create clinical care guidelines (Jameson & Longo, 2015). As the complexity of disease becomes more apparent, physicians—especially primary care providers—will need to utilize informatics with clinical guidelines in order to navigate these complex and specialized referral pathways (Jameson & Longo, 2015). Informatics and *precision medicine* could contribute significantly to wound care management.

Another example of health care technology is the implementation of a software application (app) on a smartphone. Several wound care software apps (Table 3) are available on different smartphone platforms and vary in cost and function. Out of the four apps listed in Table 3, three are intended for use by a wound specialist. These apps feature advanced options, such as tools that permit automatic measuring with a smartphone camera and the ability to upload the photo to the patient's electronic health record.

### **Inconsistent Frameworks for Wound Care**

Schultz et al. (2003) completed an expert opinion and review of the wound bed preparation (WBP) technique used by the wound care specialist (Appendix D). The WBP technique is the management of a wound to accelerate endogenous healing or to facilitate the effectiveness of other therapeutic measures. The recommendations by Schultz et al. (2003) led to the development of the tissue, infection, moisture, epithelial (TIME) framework in 2003. The TIME framework is evidence based and functions as a systematic guide for wound care specialists in the treatment of chronic wounds (Appendix E).



Dowsett (2009) completed an experimental pre-test-post-test design study on the TIME framework. The study was completed in the community by 47 nurses. The framework was evaluated with questionnaires, non-participant observation and recording data from patients' clinical records. The study found that community nurses' wound care knowledge and practice improved significantly after training. Little et al., (2013), had positive outcomes from additional training which was provided to surgical residents during their rotation. The residents reported their level of comfort improved relating to wounds following their rotations.

### Rationale

To consolidate the available referenced guidelines from the different types of organizations, an electronic algorithm was selected initially and piloted with a plan-do-study-act (PDSA) cycle (Appendix I). The PDSA cycle was completed by nurse practitioner students in their final semester at the University of San Francisco. The cycle examined the utility of a smartphone app for wound care (Appendix J). The educational material was presented utilizing a PowerPoint presentation, with a focus on the background and significance of wound care, as well as step-by-step instructions on how to download the Wound Central mobile app. The training also included a walkthrough of the Wound Central app (i.e., menus, location of resources).

Overall, the presentation lasted about 1 hour. The feedback collected was relevant to the Wound Central mobile app. The nurse practitioner students found the treatment selection process within Wound Central was also unclear. It was discovered that the app still needed updates by the developers to fine-tune the treatments options and to differentiate the basic from the advanced modalities and interventions. Students did, however, find the visual aids for the identification and description of wounds, guidelines for describing wounds, and discussion of the types of wound dressings to be positive aspects of the app.



### The TIME Framework

Given the Wound Central mobile app's inability to provide clear assessment and treatment guidelines for the non-specialist practitioner in wound care, alternative resources were explored. The WBP technique and TIME framework are widely used by wound care specialists. Schults et al. (2003) completed an expert opinion on ways to accelerate healing using the WBP technique. The WBP has several key steps and includes debridement, bacterial balance, chronic inflammation and moisture balance. Dowsett (2009) was able to increase wound care knowledge and practice using the TIME framework.

In its current form, the TIME framework is only applicable to wound care specialists who have received additional training as the TIME framework guides the practitioners in selecting specialized assessments and interventions. These interventions include surgical and enzymatic debridement and advanced healing therapies such as Medihoney and calcium alginate. Although currently not available in a form for the non-specialist of wound care, these resources were selected to be modified for the primary care provider with limited knowledge and understanding of wound healing. A modified version of the TIME framework for the non-specialist of wound care can improve wound care assessment, diagnosis, and treatment, thereby reducing complications and increasing positive outcomes. Further, if successful in trial, the TIME framework could be converted into an electronic version and made available on the smartphone App.

# **Conceptual Framework for Project**

Three change theories—Lewin's change theory, Lippitt's change theory, and the Carnegie School's theory of organizational change—were evaluated for the conceptual



framework of this study. Kurt Lewin's theory of change was selected, and it involves three steps: (a) unfreezing, (b) change, and (c) refreezing change. The first step of Lewin's framework of change is *unfreezing*. Unfreezing created awareness regarding the current process and what could be done better. A force field analysis was used to provide context for the gap analysis (see Table 4). The information presented focused on level of comfort, extent of education and training, variability in treatment, and difficulties accessing current guidelines for wound care.

The second step of Lewin's conceptual framework is *change*, which is described as the process of transition and implementation. During this step, the TIME framework is introduced and includes benefits of using the framework and developing a systematic approach to wound care. The education segment also included basic wound care principles and available dressings to treat the most common chronic wounds.

The last step is *refreezing*, which involves reinforcing, stabilizing, and solidifying the new state after the change has been made. Arguably, this is the most difficult step to achieve given the minimal interaction with providers (i.e., only a single face-to-face training session). A case study will be used to refreeze the TIME framework having participants work their way through the case study by assessing the type of wound and selecting initial treatment for the wound. Use of the case study will increase the confidence of providers in applicability and promoting greater use of the TIME framework. At the end of the training, the knowledge assessment is administered to participants to assess level of comfort and knowledge gained from the training.

# **Specific Aim**



The overall goal for the DNP project is to increase the primary care provider's comfort level in accurately assessing a wound and initiating early treatment in the clinical setting by using a wound care treatment framework. By the end of the educational sessions and training, the objective is for at least 80% of participants to have increased comfort levels and improved knowledge regarding the use of the framework. This DNP project will also provide basic wound care principles as they relate to WBP and simplified treatment options. The desired end outcome is the ability for primary care providers in all settings to feel more comfortable initiating timely care using a standard EB algorithm to help ensure quality care across the health care system.

#### Methods

### Context

The TIME framework (Appendix E) is designed to be used by the wound care specialist as a systematic tool to assess wounds and select an appropriate wound treatment (Dowsett, 2009). The interventions listed in the framework are considered advanced therapies requiring additional training. Three subject-matter experts, all three wound-care certified, assisted in revising the TIME framework and incorporating basic wound care interventions (Appendix F). The wound care subject matter experts also identified commonly prescribed inappropriate wound treatments at the healthcare system. These treatments were prescribed in both inpatient and outpatient settings. The inappropriate interventions included frequency of dressing changes, types of wound care dressings being ordered, non-selective wound debridement such as a wet-to-dry dressing changes, debridement of stable eschar and use of betadine on viable tissues. An emphasis was also placed on when to make a stat referral to wound care consult versus a recommendation for the emergency department. These concepts were added to the TIME framework.



The four steps of the TIME framework are an acronym for tissue, infection, moisture and edges. The modified TIME framework now has basic wound care principles embedded in the framework. The "T" for tissue now lists assessment of the wound bed beginning with cleansing the wound instead of debridement, which would have been a wound care specialist intervention. The "I" is a reference for infection or inflammation and includes use of antibiotics by the wound specialist. The infection section now stated to assess for signs and symptoms of infection being local or systemic and whether a referral to the emergency department was immediately necessary. The infection section also listed betadine use on nonviable tissue. The "M" for moisture no longer includes compression dressings and specialty absorbent dressing. The basic interventions for moisture now include assessing amount of drainage, use of heavy versus light gauze and not ordering wet-to-dry dressing changes. In its original description, step "E" for edges assessed for non-advancing edges requiring debridement or skin grafts. The moisture section now stated to use skin protectant to prevent wound deterioration, macerations and cover the entire wound with the dressing. Now the modified TIME framework was tailored to the primary care practitioner with minimum wound care knowledge.

A knowledge assessment and case study (Appendices L and M) were developed to assess the knowledge gained from the training. The knowledge assessment and case study were built to measure the baseline data on the current comfort and knowledge of wounds and compare it to the post presentation data. The questions in the knowledge assessment were multiple choice answers and focused on WBP techniques and commonly prescribed inappropriate wound treatments.

The case study used multiple choice answers and included three types of lower extremity ulcers for identification. Once the type of wound was identified, an appropriate treatment based on the TIME framework needed to be selected. The patient presented in the case study had a past



medical history (PMH) with comorbidities commonly seen in all three types of lower extremity ulcers including arterial, venous and diabetic. The case study and knowledge assessment were first used in the PDSA cycle at the University of San Francisco in January 2018.

After the PDSA cycle, revisions to both knowledge assessment and case study included simplifying the visual photographs to help better distinguish among arterial, venous, and diabetic wounds. An additional modification included the use of question-order randomization for the baseline and post-training knowledge assessment (Knowledge Assessment 2 in Appendix N and Case Study 2 in Appendix O). This change was made to ensure that participants would not answer questions solely based on priming or recall of the answer choice location.

This project includes several stakeholders including the patients, healthcare system's education department, nurse practitioners, medical residents and attending physicians.

Responsible parties of the DNP project include the student, faculty, and the facility education department. Project controls include using the TIME framework to assess its specific applicability to primary care practice. The changes to practice, as with most change, were anticipated to be met with resistance. Primary care practitioners may be resistant to adding wound care interventions to their typical encounters, as they are already extremely busy and have limited time with patients.

## **Interventions**

Educating the primary care practitioner on wound care assessment and management remains a priority. The primary care provider will also be more equipped to assess and initiate accurate treatment of wounds through use of resources in real time. Part of the presentation will focus on the modified wound care TIME framework. The modified TIME framework will be assessed with a knowledge assessment and a case study.



The education presentation on wounds will have three specific learner objectives: (a) wound bed preparation (WBP), (b) modified TIME framework, and (c) recognizing three common types of lower extremity ulcers to initiate wound treatment using the modified TIME framework. The material was presented with a power point presentation, hard copy of the modified TIME framework, baseline knowledge assessment, case study, lower extremity ulcers (see Appendix O) and a toolkit handout that listed most common supplies needed for most dressing changes (see Appendix H).

The first objective focused on concepts of WBP. The approach of WBP requires the provider to assess the wound bed and have the wound bed tell the provider the type of treatment it needs. Factors to consider when selecting a treatment include amount of drainage, type of drainage and size of the wound. If the wound appears wet with moderate to heavy drainage, then according to the WBP, apply something that will absorb the drainage and avoid maceration of the wound. If the wound appears dried out, cover it with a dry or moist dressing. These concepts were initially discussed and added to modified TIME framework.

The second objective focused on the modified TIME framework: a systematic approach to assessing and initiating the initial treatment with the acronym TIME. The presentation included T for tissue, I for infection, M for moisture and E for edges. The framework guides the provider thought process and prioritization when deciding the characteristics of the wound and anticipating the next steps of the wound treatment.

The last objective focused on differentiating arterial, venous and diabetic lower extremity ulcers, which are commonly confused with one another in the clinical setting. The presentation focused on understanding the pathophysiology as it relates to the location, shape, presentation and drainage of the ulcer.



To assess the knowledge gained from the presentation and training, a knowledge assessment and case study will be administered prior to the start of the presentation and at the completion of the training.

The GAP analysis highlights several issues that need to be resolved. The analysis underlines the lack of comfort of primary care providers with wound knowledge. The knowledge deficit originates form initial education. Providers are not provided sufficient studies to become comfortable with wound care nor are there wound care residency programs designed to immerse a primary care provider into the world of wound care. This barrier of knowledge affects assessment and initiation of wound treatment. Further, the risk for inappropriate assessment and inaccurate treatment selection increases.

The future state would focus on accurate assessment and selection of the initial treatment. The accuracy of assessment and treatment of wounds will increase with readily available resources, such as the modified TIME framework, and additional education for the primary care provider.

The strength, weaknesses, opportunity and threats (SWOT) of this project have been evaluated (Appendix J). The strengths of this project include providers openness to change, increase in efficiency secondary to an easy to follow framework, providing timely care to patients, decreasing complications specifically infections and amputations, decreasing healing time, improving health outcomes, decreasing inappropriate referrals to wound care specialists thereby increasing access for the community to the healthcare system.

Weaknesses include large organizations uninterested in providing wound care knowledge to their providers, limited time that the provider is spending with the patient, and limited wound care resources. Opportunities include providers gain confidence in their ability to



initiate wound care treatment focusing on evidence-based practice, developing a framework to standardize initial assessment and treatment initiation would decrease variability and poor prognosis from improper wound care treatments. Threats include time of the provider and availability out of clinic to participate in the training, resistance to change and taking additional duties by completing wound care as the primary care provider.

The budget for the project included time volunteered by the author. The cost is approximated at \$100 per hour for a total cost of \$300 for the 3 training sessions. Additional costs include costs for handouts. The total cost of the project was minimal at \$400 (Appendix P). There was no incentive offered for participation in the project.

Alavi et al. (2016) found that venous ulcers account for approximately 70% of all leg ulcers and affect 2.2 million Americans annually. More than half of all foot ulcers will become infected, 25% of infected ulcers will require amputation, and 80% of documented non-traumatic amputations are a result of diabetes (ACFAS 2017). Furthermore, the cost for all medical services related to a lower extremity amputation is \$52,000 per patient annually (Margolis et al., 2011). If the proposed modified TIME framework could reduce 5% of venous ulcer wounds from progressing and deteriorating to the point requiring amputation, that would prevent 13,750 patients from receiving an amputation and would save \$715 million dollars annually in the United States (Appendix S).

Timeline of the DNP presentation began in January of 2018. The PDSA cycle was completed in February at a Bay Area University for nurse practitioner students. The PDSA cycle was unsuccessful in implementing the use of a smartphone application for wound care. However, the presentation was successful in testing the first version of the knowledge assessment and case study along with gathering feedbacks for revisions.



The TIME presentation was delivered at a Bay Area hospital in the months of June and July. The presentations lasted one hour and were presented on three separate training sessions over three different dates. August and September were used to analyze the data. Gantt and milestone charts are attached in Appendices R and S. Communication took place on two different occasions with the facility providers: at the time of the implementation of the intervention (i.e., commencing with framework) and with the DNP chair every 2 weeks to check on the progress of the project (Appendix R).

## **Study of the intervention**

The project aimed to measure the modified TIME framework's effectiveness in the clinical setting. The evaluation included comfort level, accuracy in assessing a wound, ease of selecting appropriate treatment, and identification of the type of lower extremity ulcer while applying the modified TIME framework to select the appropriate treatment.

Several types of evaluations (Appendix L & N) were used to compare pre-and-post training knowledge. The first section of the baseline knowledge assessment consisted of a self-reported comfort level of the providers using a Likert scale to capture baseline comfort level in assessing and developing initial wound care treatment plan. The second part of the knowledge assessment used multiple-choice answers to capture types of treatments that the provider would order. This format of questions attempted to verify if in fact the inappropriate interventions mentioned earlier were commonly ordered by the providers.

The case study (Appendix M & O) included visual photographs of lower extremity ulcer and was used to simulate a patient that would be seen by the primary provider in a clinical setting. Innes-Walker, K., & Edwards, H. (2013) found that providers were least confident in managing the mixed venous/arterial leg ulcers. Therefore, the case study focused on lower



extremity ulcers. The patient could present with any of three types of wounds—arterial, venous, or diabetic—based on past medical history. Three types of ulcers of the lower extremity were pictured in three different questions. The providers are asked to assess and identify the type of wound based on the presenting characteristic using multiple choice questions.

The same knowledge assessment and case study were again completed following the training session. The providers would now be familiar with WBP concepts, the modified TIME framework in hand and tools to differentiate the types of lower extremity ulcers. The post-training knowledge assessment and case study questions were altered in their sequence and the locations of the answers were also shuffled. The step to alter the sequence of questions and answers required the provider to work through the questions instead of relying solely on memory recall to select the same potential answer.

### Measures

Three outcomes were used to evaluate the DNP project's effectiveness.

- 1) To increase in the primary care provider's comfort level by 25%.
- 2) To increase primary care provider's wound care knowledge by 25%.
- 3) To increase primary care provider's accuracy of identifying the type of lower extremity ulcers by 80%.

To be eligible to participate, providers had to have completed the pre-assessment; providers who arrived late to the presentation were not eligible to participate. They were, however, welcomed to remain for the training.

# **Analysis**

The primary method of analysis for this project was comparing pre-and post-intervention data. To capture and match the providers results from the pre-and post-intervention, the handouts



were labeled with a number in the upper right-hand corner to associate with the post-intervention handouts. As an example, if the participant received a handout with the number two in the upper right-hand corner, then the post-intervention data sheets also had the number two in the upper right-hand corner.

Data collected was both qualitative and quantitative data. The qualitative component consisted of participants' subjective responses regarding their level of comfort. The comfort level was measured with two questions. The first question measured the comfort level in assessing a wound. The second question measured the comfort level in initiating wound care treatment. The number of responses in each section of the Likert scale were counted and provided a sum for each section. The data was then converted to percentages of each section. Lastly, the percentages were compared to the pre-intervention results.

The quantitative data focused on knowledge assessment, lower extremity ulcer identification and selection of treatment. The number of correct questions for each section was counted and provided a sum for each question. The data was then converted to percentages of questions answered correctly. Finally, the percentages were compared to the pre-intervention results for each question in all three sections.

The knowledge assessment and case study were transcribed into Microsoft excel program. The data was sorted by the number designated on the handout. The questions from the knowledge assessment and case study were further examined individually. Once analysis of the data was complete and percentages for each section were obtained, graphs were created to make the data more visible.

### **Ethical Considerations**



This project promotes knowledge and empowers primary care providers to function with a high degree of confidence in assessing and initiating evidence-based treatment of wounds.

Further, ethical barriers in delays of treatments are addressed by providing resources to be used in real-time.

Ethical considerations for appropriate wound management include nonmaleficence, negligence, and autonomy. *Nonmaleficence* is defined as providers' commitment to cause no harm in treating patients. As primary care practitioners, inability to initiate treatment for wounds—and limited confidence in initiating treatment—due to lack of adequate education could ultimately cause patients harm. Lack of treatment or delayed treatment can cause a wound to deteriorate, possibly constituting neglect by the provider. Understanding wound care and making resources more readily available will allow for greater autonomy among primary care practitioners to assess and make appropriate recommendations for wound care (Appendix A for research determination form).

### Results

Three training sessions were held and a total of 29 providers participated in the project. Participants included nurse practitioners and medical doctors. Out of the 29 providers, four submissions were deemed ineligible due to incomplete answers on the case studies (i.e., blank documents). Overall, the results demonstrated increases in all outcomes when compared to the pre-intervention results. An increase in comfort level in both assessing and developing a treatment plan for a wound, an increase in knowledge of WBP technique and an increase in identification of the type of lower extremity ulcer presented in the case study were evident. During the case study, it was found that accurate initial treatment selection was also increased. The knowledge assessment and case study confirmed the findings of the literature review and



used the modified TIME framework in delivering a systemic approach to assessing and selecting an appropriate wound treatment.

Providers' comfort level increased dramatically from pre- to post-assessment. Comfort level was self-reported on a 5-point Likert scale (1 = poor, 3 = average, 5 = excellent). Responses indicated that 42% of participants reported below average or poor comfort at the pretest, while 96% of participants reported average or above average comfort at the posttest. Comfort level in developing a treatment plan also increased. At the pretest, 77% of participants reported below average comfort, while 96% of participants reported average or above average comfort at the posttest (Figure 1).

Wound care knowledge, as measured by the knowledge assessment, also increased significantly (Figure 2). Questions 1 and 2 concentrated on WBP technique. Question 3 through 5 concentrated on commonly prescribed inappropriate wound treatments as identified by the wound care subject matter experts. Question 1 focused on the first step of wound management and highlighted cleansing of the wound. The pre-intervention was 48% accurate and increased to 96% post-intervention. Question 2 focused on exudate and moisture of the wound. The pre-intervention was 68% accurate and increased to 84% post-intervention. Question 3 focused on wet-to-dry dressings. The pre-intervention was 48% accurate and increased to 96% post-intervention. Question 4 focused on use of non-selective wound debridement. The pre-intervention was 24% accurate and increased to 100% post-intervention. Question 5 focused on stable eschar and use of betadine. The pre-intervention was 32% accurate and increased to 92% post-intervention.

The case study included a visual identification exercise for three different types of wounds (Questions 6, 8, & 10). Response accuracy was 88% at the pretest, increasing to 100%



at the posttest. Response accuracy for the selection of an initial treatment (Questions 9 & 11) also increased from pre- to posttest: For Question 9, accuracy increased from 28 to 88%; for Question 11, accuracy increased from 40 to 88%. Both questions focused on the initial treatment of a diabetic wound and stable eschar. Most of the participants selected "begin debridement" as the initial treatment in the pre-test, which was the incorrect response.

#### Discussion

### **Summary**

The project aim was achieved as the provider's comfort level in assessing wounds and developing a treatment plan for wounds increased following the training. The providers were also able to apply WBP concepts and the modified TIME framework in a simulated clinical setting with the knowledge assessment and case study. The concerns on use of inappropriate interventions, such as wet-to-dry dressing changes, more frequent dressing changes, use of betadine on viable tissue and selection of stable eschar debridement were also addressed. The inappropriate interventions were discussed during the presentation as part of the WBP section and built into the modified TIME framework.

New possibilities emerged regarding the modified TIME framework as an effective tool that can be taught throughout nursing and medical schools. Dissemination plans include submitting these results relating to the modified TIME framework to a journal and attempting to publish. Further, these results will be submitted to the Wound Central App developer for evaluation to be added into the App. The implications for Advance Nursing Practice include more accurate assessment of wounds, increase confidence in selection of initial wound care treatment and decreasing the incidents of wounds deteriorating from inappropriate wound treatment.



# Interpretation

The increase in comfort level with wound assessment and wound care knowledge are a direct result of training and education regarding the TIME framework. Also, presenting and discussing concepts of the WBP technique allow for the participants to understand the rationale of their selected wound treatment. Using a readily available systematic wound framework will continue to build confidence for the primary care provider. In comparison, this DNP project resulted in similar findings with other publications such as Little et al., (2013), in that similarities exist regarding positive outcomes from additional training provided to surgical residents during their rotation. The residents reported their level of comfort improved relating to wounds.

The impact of this DNP project and specifically implementation of the modified TIME framework could be tremendous to the healthcare system and could potentially increase access by initiating treatment for chronic wounds in the outpatient setting. It seems appropriate to further suggest that the number of inappropriate referrals to wound care service would decrease and allow more prompt response to consults deemed more appropriately requiring immediate wound care specialist intervention. Also, the number of patients with inappropriate referrals to the emergency department would decrease as well. Another benefit is a potential decrease in infections related to chronic wounds such as osteomyelitis and sepsis. A training of this kind offered in primary care programs and for practicing NPs, PAs, and physicians would also provide a stronger foundation for wound care management.

### Limitations

Most of the participants were medical residents and a total of six Nurse Practitioners out of the 25 that were included in the final count. Efforts to minimize and adjust for limitations were made for the project. However, no Physician Assistants were able to partake in the training



sessions. Time constraint and the availability of the provider for only a one-hour block was also challenging and limited in-depth discussion throughout the presentation. This challenge limited the ability to fully interact with the audience throughout the presentation. Approximately 10 to 15 minutes was allotted for questions post presentation as additional speakers were schedule the following hour to present their topic. No alterations to the presentation slides or case study was made after the start of the first presentation to limit variability of the collected data.

Future presentations would include time allotted for questions to promote interaction with the participants. Education time could be extended to a two-hour block. The case study could also be used with wound models to present the types of wounds and allow for participants to actually select and apply the type of treatment. Live demonstration of the assessment and initiating treatment is another form of assessing the providers' confidence level. Also, an electronic case study could be used to assess knowledge retained at the three and six-month marks following the training.

### Conclusion

Primary care providers are ill-prepared to provide optimal wound care to the aging population. Guidelines vary across professional organizations and are not readily available. Use of the modified TIME framework in primary care could potentially have numerous positive outcomes. It could help to increase the accuracy of diagnosis and facilitate early interventions for wound care while also preventing wound deterioration or delayed treatment. The modified TIME framework could also help increase provider confidence in initiating wound care.

The use of technology will continue to be more common in health care, and primary care providers need to take advantage of the benefits of such technology. Next steps for this modified TIME framework are to test this in an electronic format, preferably a smartphone App. Findings



from the study will be submitted to the Wound Central App for further evaluation and potential inclusion in the App. An electronic version of the modified TIME framework will have short-term implications of allowing primary care providers access to resources needed in assessing, identifying, and treating wounds in primary care settings. The long-term implications include potentially decrease in wound healing times, patient discomfort, and health care costs.

# Funding

The project was fully funded by the student and no additional funds were received. Time spent on the development was volunteered by the author, wound subject matter experts and an informatics nurse.



### References

- Alavi, A., Sibbald, R. G., Phillips, J. T., Miller. O. F., Margolis. J. D., Marston, . . . Kirsner, S. R. (2016). What's new: Management of venous leg ulcers. *American Academy of Dermatology*, 74, 643–664. doi:10.1016/j.jaad.2015.03.059
- American College of Foot and Ankle Surgeons. (2017). Diabetic foot conditions. http://www.acfas.org/Media/Media-Resources/Diabetic-Foot-Conditions/
- American Diabetes Association. (2015). *Statistics about diabetes*. Retrieved from http://www.diabetes.org/diabetes-basics/statistics/
- Beitz, M. J., Gerlach, A. M., & Schafer, V. (2014). Construct validation of an interactive digital algorithm for ostomy care. *Journal of Wound Ostomy Continence Nursing*, 41, 49–54. doi:10.1097/01.WON.0000438016.75487.cc
- Centers for Disease Control and Prevention. (2013). *The state of aging & health in America* 2013. Retrieved from https://www.cdc.gov/aging/pdf/state-aging-health-in-america-2013.pdf
- Centers for Disease Control and Prevention. (2016). *Health, United States, 2016: With chartbook on long-term trends in health.* Washington, DC: Author.
- Divall, P. (2013). The use of personal digital assistants in clinical decision making by health care professionals: A systematic review. *Health Informatics Journal*, *19*, 16–28. doi:10.1177/1460458212446761
- Dowsett, C. (2009). Use of TIME to improve community nurses' wound care knowledge and practice. *Wounds UK*, 5(3), 14–21. Retrieved from https://www.wounds-uk.com/
- Innes-Walker, K., & Edwards, H. (2013). A wound management education and training needs analysis of health consumers and the relevant health workforce and stock take of



- available education and training activities and resource. *Wound Practice and Research*, 21, 3, 104-109.
- Jameson, J. L., & Longo, L. D. (2015). Precision medicine—personalized, problematic, and promising. *Obstetrical & Gynecological Survey*, 70, 612–614. doi:10.1097/01.ogx.0000472121.21647.38
- Lemon JD., Munsif, M., & Sinha, S. (2013). Role of wound clinic teaching in the undergraduate medical curriculum. *Wound Practice and Research*, *21*, *3*, *112-115*.
- Little, H. S., Menawat, S. S., Worzniak, M., & Fetters, D. M. (2013). Teaching wound care to family residents on a wound care service. *Advances in Medical Education and Practice*, 4, 137–144. doi:10.1016/j.jaad.2015.03.059
- Margolis, J. D., Malay, S., Hoffstad, J. O., Leonard, E. C., MaCurdy, T., Tan, Y., . . . Siegel, L. K. (2011, March 8). *Economic burden of diabetic foot ulcers and amputations*. Washington, DC: Agency for Healthcare Research and Quality.
- Moore, Z., & Clarke, E. (2011). A survey of the provision of education in wound management to undergraduate nursing students. *EWMA Journal*, *11*, 35–38. Retrieved from http://ewma.org/
- O'Donnell, T. F., Jr., Passman, A. M., Marston, A. W., Ennis, J. W., Dalsing, M., Kistner, L. R., . . . . Gloviczki, P. (2014). Management of venous leg ulcers: Clinical practice guidelines of the Society for Vascular Surgery and the American Venous Form. *Journal of Vascular Surgery*, 60, 3s–59s. doi:10.1016/j.jvs.2014.04.049
- Patel, P. N., Granick, S. M., Kanakaris, K. N., Giannoudis, V. P., Werdin, F., & Rennekampff, H. (2008). Comparison of Wound Education in Medical School in the United States,



- United Kingdom, and Germany. *Journal of Plastic Surgery*, 8, 61–67. Retrieved from http://www.eplasty.com/
- Schultz, S. G., Sibbald, R. G., Falanga, V., Ayello, A. E., Dowsett, C., Harding K., . . . Vanscheidt, W. (2003). Wound bed preparation: A systematic approach to wound management. *Wound Repair and Regeneration*, 11, S1–S28. doi:10.1046/j.1524-475X.11.s2.1.x
- Sen, K. S., Gordillo, M. G., Roy, S., Kirsner, R., Lambert, L., Hunt, K. T., . . . Longaker, T. M. (2009). Human skin wounds: A major and snowballing threat to public health and the economy. *National Institute of Health*, *17*, 763–771. doi:10.1111/j.1524-475X.2009.00543.x.
- Spentzouris G., & Labropoulos, N. (2009). The Evaluation of Lower-Extremity Ulcers. *Seminars* in *Interventional Radiology*. 26 (4), 286-295.
- Yelland, S. (2014). General practice and primary care: Making a difference at the coalface of wound management in Australia. *Wound Practice & Research: Journal of Australian Wound Management Association*, 22, 104–107. Retrieved from http://www.woundsaustralia.com.au/journal/index.php



Table 1: Wound Organizations

Wound Organ	Wound Organizations				
Agency (Site)	Information Available	Cost			
Advance Tissue https://www.advancedtissue.com/chronic- wounds-dominate-protocol/	Chronic wound treatment	Free			
Agency for Healthcare Research and Quality (AHRQ) https://www.ahrq.gov	Arterial and venous wound management guidelines. Wound care algorithm, pressure ulcer prevention, and management guidelines.	Free			
American Academy of Dermatologists (AAD) https://www.aad.org/practicecenter/quality/clinic al-guideliness	Clinical-based guidelines for leg ulcer status and dermatitis.	Free			
American College of Foot and Ankle Surgeons (ACFAS) https://www.acfas.org	Diabetic foot care guidelines.	Free			
American Diabetes Association (ADA) https://professional.diabetes.org/content/clinical- practice-recommendations	Practice guidelines for diabetic ulcer management.	Free			
American Society of Plastic Surgeons (ASPS) https://www.plasticsurgery.org/for-medical-professionals/quality-and-registries/evidence-based-clinical-practice-guidelines	Evidence-based guidelines for management of chronic wounds of lower extremities.	Membership required			
Association of the Advancement of Wound Care https://aawconline.memberclicks.net/resources	Treatment guidelines for wound infection, venous ulcers, and pressure ulcers.	Free			
Center for Disease Control Guideline (CDC) https://www.cdc.gov	Emergency wound management, surgical wound prevention, and surgical site prevention guidelines.	Free			



Infectious Diseases Society of America (IDSA): Clinical Practice guidelines for Diagnosis and Treatment of Diabetic Foot Infections (2012) http://www.idsociety.org/PracticeGuidelines/	Practice guidelines for diabetic ulcer management	Free
National Guideline Clearinghouse https://guideline.gov	Wound care algorithm, pressure ulcer prevention and management, arterial and venous wound management.	Free
Society for Vascular Surgery https://vascular.org	Wound care guidelines for diabetic foot ulcers and arterial ulcers venous ulcers.	Free
The Wound Healing Society (WHS) http://woundheal.org/Publications/WHS-Wound- Care-Guidelines.cgi	Wound care guidelines for diabetic foot ulcers, arterial ulcers venous ulcers, and pressure ulcers.	Free
Wound, Ostomy, and Continence Nurses Society (WOCN) https://www.wocn.orgg	Wound care guidelines for diabetic foot ulcers and arterial ulcers venous ulcers.	Purchase of guidelines

*Note.* This table lists commonly located resources and some organizations may not be listed.



Table 2: Wound Care Certifying Bodies

Wound Care Certifying Bodies				
Name of organization	Name of Certification	Cost		
National Alliance of Wound Care and Ostomy (NAWCO) https://www.nawccb.org	Wound Care Certified (WCC)	\$300		
Wound Ostomy Continence Nursing Certification Board (WOCNCB) https://www.wocncb.org	Certified Wound Care Nurse (CWCN)	\$375		
American Association of Wound Management (AAWM) http://www.abwmcertified.org	Certified Wound Specialist (CWS)	\$575		



Table 3: Mobile Software Applications(Apps) Addressing Wound Care

	<u>Mobile</u>	e Software Applications	s (Apps) Addressing	Wound Care	
Name (Last updated date)	Available Platforms	Benefit of Features	Disadvantage of Features	User Ratings	Developed by
Wound Central (5/2017)	Android and iOS	<ul> <li>Made for practitioner, nurse, physical therapist</li> <li>Free App</li> <li>No need to create account</li> <li>Wound descriptions</li> <li>Wound photos</li> <li>Wound care videos</li> <li>Documentation guidelines</li> <li>Wound care guidelines</li> </ul>	<ul> <li>Treatment guideline confusing and not step by step</li> <li>Needs more information for description of wounds</li> </ul>	4.3 out of 5 stars (64 reviews)*	Wound Central (Private company specializing in wound care)
+Wound Desk (11/2017)	Android, coming iOS soon.	<ul> <li>Made for practitioner</li> <li>Free App</li> <li>Wound care analysis evolution</li> <li>Wound photo</li> <li>Wound measures encryption</li> <li>Documents wound progression</li> </ul>	<ul> <li>Must create an account</li> <li>Only available on the android</li> <li>Designed for wound care specialist</li> </ul>	4 out of 5 stars (13 reviews)*	Digital Med Lab (International)
Wound Smart (6/2015)	Android and iOS	<ul> <li>Made for practitioner</li> <li>Documentation of wound description used</li> <li>Wound care providers</li> </ul>	• Purchase required at \$5.99	4.6 out of 5 stars (12 reviews)*	Pocket Professions, Inc.



Diability in all all all all all all all all all al	Mobile Android Wound Care 2.0 (12/2016)	<ul> <li>Made for practitioner</li> <li>Free App</li> <li>Automated wound measurements</li> <li>Tracking of wound</li> <li>Photo capture and documentation</li> <li>Availability of graphs for analysis</li> </ul>	<ul> <li>Not available on iOS</li> <li>Need to create an account</li> </ul>	4.6 out of 5 stars (10 reviews) *	Tissue Analytics, Inc. (Baltimore)
---	---	--	---	---	---

*Note*. The table lists several available apps and some apps may not be listed. User ratings were obtained from the Apple store (https://www.apple.com/itunes/) and Google Play store (https://play.google.com/store).



Figure 1: Reported level of comfort pre- and post-test

How would you rate your comfort level in the Assessment wounds (Arterial,	Excellent	Above Average	Average	Below Average	Poor
Diabetic and Venous)?	0%	0%	56%	<b>37%</b>	<b>7%</b>
	7%	48%	40%	4%	0%
How would you rate your comfort level developing a treatment plan for wounds (Arterial, Diabetic and	Excellent	Above Average	Average	Below Average	Poor
Venous)?	0%	0%	22%	44%	33%
	4%	40%	52%	0%	4%

Pre (Red) and Post (Blue)

#### N=25

*Figure 1.* Reported level of comfort pre- and post-test. Comfort level in assessing wound increased by 55%. Comfort level in development a treatment plan for the wound increased by 44%.



Figure 2. Case Study Results by Question.

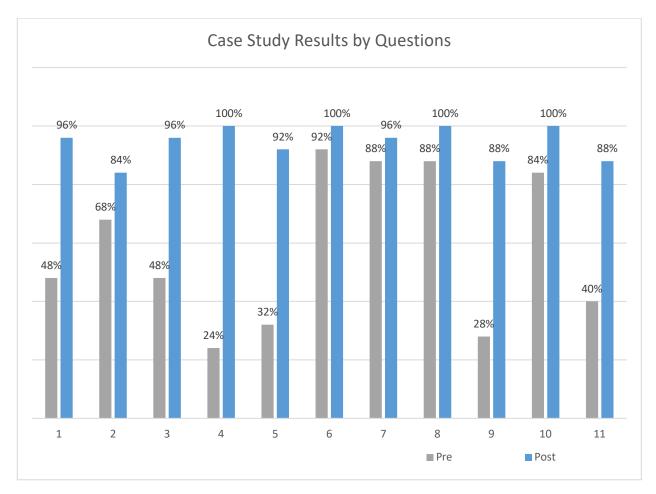


Figure 2. Case study results by question.



Appendix A: DNP Statement of Non-Research Determination Form

# **Student Name:** Pavel (Pasha) Kulikov

## **Title of Project:**

"Improving Wound Care Using The TIME Framework"

# **Brief Description of Project:**

According to Patel & et al dated 2008, primary care providers receive less than 10 years dedicated to various wounds and their treatment in medical schools. Nursing schools devote 2-8 hours of wound care education (Moore & Clarke, 2011). Hesitancy and uncertainty of recommended treatment creates delays and barriers to providing wound care. Delayed wound care and mismanagement of wounds is associated with longer healing times, infections, osteomyelitis, amputations and increase cost to the health care system. Death from MRSA sepsis affects 19,000 patients annually (Koi, 2012). Resources are also limited in "low resource" settings.

### A) Aim Statement:

The primary care provider will initiate wound care treatment using an algorithm with comfort and confidence. A toolkit including cheap first aid wound care products will also recommended to maintain in the office.

#### **B)** Description of Intervention:

Primary care provider will have access to a portable and easy to use reference that can be stored on person or in the office. The card will allow any primary care provider to identify the type of a wound and potential complications which a patient presents with. The reference card will also include an algorithm to identify the type of treatment the wound can requires and at what point to make a referral for wound care specialist.

## C) How will this intervention change practice?

The reference card and toolkit will give the practitioner a level of comfort and confidence relating to initiating initial wound care at the initial clinic visit. Early and appropriate treatment of wounds will decrease complications and unnecessary cost to our already strained health care system.

**D) Outcome measurements:** Three outcomes were used to evaluate the DNP project's effectiveness.



1.	To increase in the primary care provider's comfort level by 25%.
2.	To increase primary care provider's wound care knowledge by 25%.
3.	To increase primary care provider's accuracy of identifying the type of lower extremity ulcers by 80%.

To qualify as an Evidence-based Change in Practice Project, rather than a Research Project, the criteria outlined in federal guidelines will be used: (http://answers.hhs.gov/ohrp/categories/1569)

☐ This project meets the guidelines for an Evidence-based Change in Practice Project as outlined in the Project Checklist (attached). Student may proceed with implementation.
$\square$ This project involves research with human subjects and must be submitted for IRB approvable before project activity can commence.

#### Comments:

#### **EVIDENCE-BASED CHANGE OF PRACTICE PROJECT CHECKLIST \***

Instructions: Answer YES or NO to each of the following statements:

Project Title:	YES	NO
The aim of the project is to improve the process or delivery of care with	Х	
established/ accepted standards, or to implement evidence-based change. There is no intention of using the data for research purposes.		
The specific aim is to improve performance on a specific service or program and <b>is a part of usual care</b> . ALL participants will receive standard of care.	X	
The project is <b>NOT</b> designed to follow a research design, e.g., hypothesis testing or group comparison, randomization, control groups, prospective comparison groups, cross-sectional, case control). The project does <b>NOT</b> follow a protocol that	х	
overrides clinical decision-making.  The project involves implementation of established and tested quality standards and/or systematic monitoring, assessment or evaluation of the organization to ensure that existing quality standards are being met. The project does <b>NOT</b> develop paradigms or untested methods or new untested standards.	X	
The project involves implementation of care practices and interventions that are consensus-based or evidence-based. The project does <b>NOT</b> seek to test an intervention that is beyond current science and experience.	Х	



The project is conducted by staff where the project will take place and involves	X	
staff who are working at an agency that has an agreement with USF SONHP.		
The project has <b>NO</b> funding from federal agencies or research-focused	X	
organizations and is not receiving funding for implementation research.		
The agency or clinical practice unit agrees that this is a project that will be	X	
implemented to improve the process or delivery of care, i.e., <b>not</b> a personal		
research project that is dependent upon the voluntary participation of colleagues,		
students and/ or patients.		
If there is an intent to, or possibility of publishing your work, you and supervising	X	
faculty and the agency oversight committee are comfortable with the following		
statement in your methods section: "This project was undertaken as an Evidence-		
based change of practice project at X hospital or agency and as such was not		
formally supervised by the Institutional Review Board."		

**ANSWER KEY:** If the answer to **ALL** of these items is yes, the project can be considered an Evidence-based activity that does NOT meet the definition of research. **IRB review is not required. Keep a copy of this checklist in your files.** If the answer to ANY of these questions is **NO**, you must submit for IRB approval.

\*Adapted with permission of Elizabeth L. Hohmann, MD, Director and Chair, Partners Human Research Committee, Partners Health System, Boston, MA.

Pavel (Pasha) Kulikov		
Signature of Student:	DATE	
SUPERVISING FACULTY MEMBE Prabjot (Jodie) Sandhu	R (CHAIR) NAME (Please print):	
Prabjot (Jodie) Sandhu	R (CHAIR) NAME (Please print): e of Supervising Faculty Member (Chair):	

X



# Appendix B: Clinical Site Permission

Students & Alumni DonsApps Mail - Confirm as contact at clinical site



Hello Dr. Sandhu.

Yes, we are very delighted to have to conduct his DNP project under the supervision and guidance of the supervision and guidan

To help getting on board, please provide us the following information:

- The estimated timeline to start and end his practicum here. We will need this information to prepare his student without compensation appointment letter for him to sign in HR.
- Number of hours required
- Can you please send me a copy of the course description or project description and preceptor handbook for filing purpose
- 4. Please make sure resona has proper student health record, updated immunization record, current CPR certificate, current malpractice insurance certificate, current RN license if applicable filed in the school's record. reserves the right for random audit purpose to meet the regulatory requirement.

currently under training with me. She is also our Evidence-based Practice
Program Director. Before can start his project at his project has to be
reviewed and approved by the start his before she took her leave. She has the
project application and approval form for the start his project approval status.



Appendix C: Literature Review

Author/Year	Study Design	Sample Size/Setting	Intervention	Findings	Evidence Strength: Level; Quality
Beitz, Gerlach, & Schafer, 2014	A cross- sectional, mixed- methods Web-based survey design	297 Registered Nurses in both acute care and postacute setting	Participants were presented with 7 ostomy- related digital scenarios consisting of real-life photos and pertinent clinical information. Respondents used the 11 assessment components of the digital algorithm to choose management options.	The mean overall percentage of correct responses was 84.23%.	Level III; Quality B
Divall, Camosso- Stefinovic, & Baker, 2013	A systemic review	Three randomized controlled trials	Investigating usefulness of personal digital assistants (PDAs) in clinical setting. PDAs use in either recording patient information or in decision support of diagnoses or treatment.	An increase in data collection quality was reported and the appropriateness of diagnosis and treatment decision was improved	Level IV; Quality B



Dowsett, 2009	An experimental pre-test-post-test design	A sample of 47 community nurses	Data was collected using questionnaires, non-participant and observation and recording data from patients' clinical records.	Community nurses' wound care knowledge and practice improved significantly after training	Level II; Quality B
Innes-Walker & Edwards, 2013	Online surveys	500 respondents	Need analysis component to determine the priorities for future wound management education and training planning. Identify and map the current wound management education and training activities and resources.	Overall, the wound type least confident managing is mixed venous/arterial leg ulcers, followed by arterial leg ulcers.	Level IV; Quality B
Lemon, Munsif, & Sinha, 2013	Used a survey tool for medical students	60 students in each clinical school	Asses pre- and post-attendance confidence in managing chronic wounds	64% indicated they did not have adequate knowledge of chronic wounds. Over 1/3 of the participants still had difficulty in choosing appropriate wound dressing.	Level IV; Quality B
Little, Menawat, Worzniak & Fetters, 2013	Pre and post intervention designed survey	A sample of 14 residents	Surveyed residents on their knowledge about treating chronic	Residents' (n = 8) scores on the knowledge test improved from a mean of 42.5% to 62.4%	Level IV; Quality B



			wounds (25 multiple-choice questions) and level of comfort (14 questions) before and after their rotation on the service.	from before to after the rotation. Moreover, residents' (n = 5) reported level of comfort improved from 3.2 to 1.9 on a scale of 1–5 (where 1 represented most confident and 5 represented least confident).	
Moore & Clarke, 2011	Cross section descriptive survey	68 persons in 35 countries representing the Cooperating Organization of European Wound Management Association (EWMA)	Invitation to participate in a predesignated questionnaire using survey monkey	80% response rete with participants representing 28 of the 35 countries surveyed. 85% of participants were not satisfied with time allocated to wound education and 60% of cases between two hours and one day in the total undergraduate program wound management	Level IV; Quality B
Patel, Granick, Kanakaris, Giannoudis, Werdin & Rennekampff, 2008	Retrospective study	Reviewed medical school curriculum data from United States (50 schools), United Kingdom (30	Total hours of required wound education received during medical school	United States a total of 9.2 hours in the four years. United Kingdom a total of 4.9 hours over five years. Germany a total	Level II; Quality A



	Т		T	Γ .	
		schools) and		of 9 hours over	
		Germany (36		six years.	
		schools)			
Schultz,	Expert	Review of	Wound bed	Chronic wounds	Level V;
Sibbald,	opinion	wound bed	preparation is	differ in healing	Quality
Falanga,		preparation	the	from acute	В
Ayello,		technique	management of	wounds	
Dowsett,		_	a wound in		
Harding,			order to		
Romanelli,			accelerate		
Stacey, Teot,			endogenous		
&			healing or to		
Vanscheidt,			facilitate the		
2003			effectiveness		
			of other		
			therapeutic		
			measures.		
Yelland, 2014	Expert	Review of	Management	General	Level V;
	opinion	comfort level	Venous Leg	practitioner lack	Quality
		of general	Ulcers in the	confidence	В
		practitioner	primary care	managing	
		for wound	setting	wounds.	
		care		Guidelines,	
		management		pathways and	
				education	
				resources is	
				limited and	
				fragmented.	



Appendix D: Wound Bed Preparation (WBP) technique used by wound specialists

Clinical observations	Proposed pathophysiology	WBP clinical actions	Effect of WBP actions	Clinical outcome
issue non-viable or deficient	Defective matrix and cell debris impair healing	Debridement (episodic or continuous):  » Autolytic, sharp surgical, enzymatic, mechanical or biological  » Biological agents	Restoration of wound base and functional extracellular matrix proteins	Viable wound base
	High bacterial counts or prolonged inflammation ↑Inflammatory cytokines ↑Protease activity ↓Growth factor activity	Remove infected foci Topicallsystemic:  Antimicrobials  Anti-inflammatories  Protease inhibition	Low bacterial counts or controlled inflammation:  ✓Inflammatory cytokines  ✓ Protease activity  ↑ Growth factor activity	Bacterial balance and reduced inflammation
oisture imbalance	Desiccation slows epithelial cell migration	Apply moisture-balancing dressings	Restored epithelial cell migration, desiccation avoided	Moisture balance
	Excessive fluid causes maceration of wound margin	Compression, negative pressure or other methods of removing fluid	Oedema, excessive fluid controlled, maceration avoided	
idge of wound — non-advancing or undermining	Non-migrating keratinocytes Non-responsive wound cells and abnormalities in extra- cellular matrix or abnormal protease activity	Re-assess cause or consider corrective therapies:  Debridement Skin grafts Biological agents Adjunctive therapies	Migrating keratinocytes and responsive wound cells. Restoration of appropriate protease profile	Advancing edge of wound



Appendix E: TIME Framework for wound specialists

TISSUE: non-viable or deficient  Remove infected tissue INFLAMMATION  Remove excess fluids MOISTURE: imbalance  Remove excess fluids Moisturize dry tissue  Determine cause  Apply corrective therapies: grafts, debridement, biological agents  SKIN AROUND THE WOUND: dry, scaly, inflamed, macerated or excess defined and conditions  (episodic or continuous)  Intense natural autolytic debridement  Physical removal of pathogens and infected tissue from wound bacterial burden and inflammation  Reduced bacterial burden and inflammation  Reduced bacterial burden and inflammation  Automatic regulation of moisture balance based on feedback from wound  Correction of T/I/M factors leads to correction of wound edge progress  Protect  Protect  Protect  Healthy periwound skin from infection, mechanical damage, maceration and more moistere wound skin from infection, mechanical damage, maceration and more moisture balance in all parts of the wound skin from infection, mechanical damage, maceration and more more more more more more more more	OBSERVED WOUND CONDITION	PROPOSED CLINICAL ACTION	ENLUXTRA ACTION	CLINICAL OUTCOME
INFECTION and INFLAMMATION  Remove excess fluids  MOISTURE: imbalance  Determine cause from wound infected tissue from wound bed  Determine cause from wound bed  Determine cause from wound bed  Automatic regulation of moisture balance based on feedback from wound  T//M factors leads to correction of T///M factors leads to correction of wound edge progress  SKIN AROUND THE WOUND: dry, scaly, inflamed, macerated or mace	non-viable	(episodic or	intense natural autolytic	Cleared wound bed
MOISTURE: Moisturize dry imbalance Moisturize dry tissue Moisturize dry tissue Correction of T/I/M factors leads to correction of wound edge progress  EDGE OF WOUND: Apply corrective therapies: grafts, debridement, biological agents progress  SKIN AROUND THE WOUND: dry, scaly, inflamed, macerated or moisture balance in al parts of the wound from wound wound Parts of the wound on feedback from wound Parts of the wound on feedback from wound Scin from infection, mechanical damage, maceration and Moisture balance in al parts of the wound on feedback from wound Scin from infection, mechanical damage, maceration and moisture balance in al parts of the wound on feedback from wound Scin from infection, mechanical damage, maceration and moisture balance in al parts of the wound Scin from infection of peri-wound edge wound edge wound edge wound edge progress	and /	Systemic or topical	removal of pathogens and infected tissue from wound	bacterial
EDGE OF WOUND: non-advancing or undermining  Apply corrective therapies: grafts, debridement, biological agents  Protection of wound edge progress  Protection of peri-wound skin from infection, mechanical damage, macerated or macerated or		excess fluids Moisturize dry	regulation of moisture balance based on feedback	moisture balance in all parts of the
SKIN AROUND THE WOUND: dry, scaly, inflamed, macerated or	non-advancing	Apply corrective therapies: grafts, debridement,	T/I/M factors leads to correction of wound edge	
otherwise	WOUND: dry, scaly, inflamed, macerated, or	wound conditions	peri-wound skin from infection, mechanical damage,	Healthy peri- wound skin



Appendix F: Modified TIME Framework

	Clinical Need	Clinical Action
Т	Tissue Management	<ul><li>Cleanse the wound to visualize wound bed</li><li>Assess the wound bed</li></ul>
I	Control of infection	<ul><li>Assess for signs of infection local and systemic</li><li>Paint with betadine nonviable tissue (Stable Eschar)</li></ul>
M	Moisture Balance	<ul> <li>Assess amount of drainage</li> <li>Non-adherent/non-stick versus absorbent dressing</li> <li>Do not order wet-to-dry (Nonselective mechanical debridement)</li> </ul>
E	Advancement of the epithelial edge of the wound	<ul> <li>Asses for risk of maceration and deteriorate of wound</li> <li>Apply skin protectant (Cavilon) to peri-wound area</li> <li>Assure wound is appropriately covered</li> </ul>



Appendix G: Lower Extremity Wounds Reference

Info	Venous	Arterial	Diabetic
Location	<ul> <li>On medial lower leg and ankle</li> <li>Superior to medial malleolus</li> <li>Seldom if ever noted on the foot or above the knee</li> </ul>	Between toes, tip of toes, around lateral malleolus	<ul> <li>Plantar aspect of foot</li> <li>Over metatarsal heads</li> <li>Under heal</li> <li>Toes</li> </ul>
Clinical Presentation	<ul> <li>Irregular wound margins</li> <li>Moderate to large amounts of drainage</li> <li>Yellow slough common</li> <li>Dilated superficial veins</li> </ul>	<ul> <li>Even wound edges, oval or round</li> <li>Minimal drainage</li> <li>Severe pain, pain at rest, diminished pulses or no pulse</li> <li>Necrotic or gangrene</li> </ul>	<ul> <li>Even wound margins</li> <li>Low to moderate drainage</li> <li>Usually painless</li> </ul>
Surrounding tissue	<ul><li>Firm edema</li><li>Dermatitis</li><li>Brown staining</li><li>Weepy</li></ul>	<ul><li>Hairless, shiny, dry</li><li>Cyanosis</li><li>Decreased temperature</li></ul>	<ul><li>Callus</li><li>Diminished or absent sensation</li></ul>

(Spentzouris & Labropoulos, 2009)



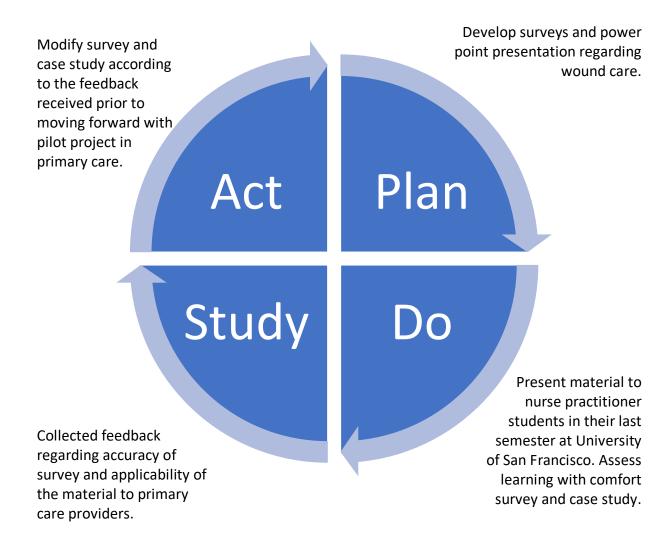
Appendix H: Tool kit for basic wound care

Name	Product	Cost	Image
Wound Cleanser	Hollister Restore Wound Cleanser, 12 OZ  Appropriate PSI	\$13.29	Name 2007 Water 2007 W
Dry Gauze	CVS Health Sterile Latex-Free Non-Stick Pads	\$4.49	TERILE NON-Stick Pads  Amount And Products  Amount And Products  Action I module for  25 NOK STICK PLOS  28
Mepilex/Absorbent	CVS Health Mepilex Border Foam Adhesive Sterile  4"x4" 2 dressings	\$14.79	Medicalth  Medical Register  Foam Adhesive  Strate Deasway  Medical Register  Medica
Betadine/Povidone	CVS Povidone Iodine 10%, 8 OZ	\$15.79	ecys Beeth Pwidone- beine ***********************************
Kirlex	CVS Health Rolled Cotton	\$4.69	CVS/pharmacy STEPRIE ROLLED GAUZE STRICHES AONOMS GAUGHT BERNER  TUME STEPRIE  1 LATEX-FREE ROLL 4 in x 2.5 yd (10.1 cm.x 2.2.2 m) Unstrected.
Skin protectant	3M Cavilon No Sting Skin Protectant	\$1.49	SM Cavilon  No Sting Barrier Fin

Products obtain from CVS pharmacy at <a href="https://www.cvs.com">https://www.cvs.com</a>



Appendix I: PDSA Cycle





# Appendix J: Permission to Use Wound Central App

 December 1, 2017 at 12:40 PM



Hello Pasha,

Thank you for your note on the WCEI Website Request.

Yes, you and your colleagues my utilize the Wound Central Mobile App as much as you would like. Let us know if you have something you would like added.

Would your facility be interested in Hosting a Skin and Wound Care Management course for WCC Board Certification in the future? As you know, we teach the current standards of care backed by evidence based information that will help keep you legally defensible at bedside with positive outcomes.

Let me know if we can be of any further assistance.

Keep healing,

Robert Lange, CWCMS
Corporate Accounts Director
WOUND CARE EDUCATION INSTITUTE
M:913.485.4885 • F:877.649.6021 • www.wcei.net



# Appendix K. SWOT analysis

# Strengths Weaknesses Concerned for patient outcomes Providers are busy • Open to change Learning new concepts is not considered • Increase efficiency deemed important Already little time spend with the patient • Decreasing complications specifically (infections and amputations) already Resources are limited • Decreasing healing time Improving health outcomes Decreasing inappropriate referrals to wound care specialists thereby increasing access for the community to the healthcare system Opportunities Threats • Increase confidence level of provider Attendance and training of staff Resistance to change current practice Evidence Based Practice • Standardize and decrease variability Additional step that would be required to take with patient • Decrease improper wound care treatments

Appendix L: Baseline Knowledge - Assessment 1

		Baseline I	Knowledge - Ass			
educati	nuch wound care on have you received?	None	2–4 hours	One full day	Multiple days	Nationally certified in wound care
hold?	ype of licensure do you	Nurse practitioner	Medical doctor	Physician assistant	Wound care- certified nurse	Nurse
	ften do you encounter s in your practice?	Never	Once a year	Once a month	Once a week	Daily
	be your access to care resources and https://	Very Reliable	Slightly reliable	Neither	Slightly unreliable	Very unreliable
comfor Assessi	ould you rate your t level in the ment wounds (arterial, c, and venous)?	Excellent	Above average	Average	Below average	Poor
comfor Treatm	ould you rate your t level developing a ent plan for wounds l, diabetic, and	Excellent	Above average	Average	Below average	Poor
1)	What is the first step in wound management?	Cover the wound and refer to specialist	Debridement	Cleanse the wound		
2)	A moist wound with large amount of exudate has the potential to	Stabilize the wound	Increase in size due to the maceration	Decrease healing time		
3)	What is <i>not</i> an appropriate dressing in outpatient setting	Wet to dry	Dry dressing	Betadine on stable eschar		
4)	Which statement is true?	Frequent dressing changes allows appropriate healing conditions	Wet to dry dressings cause unselective mechanical debridement	Is the first step in wound management		
5)	What would you want to do with stable eschar?	Debridement to visualize wound bed	Order wet to dry dressing changes	Paint with betadine		



# Appendix M: Case Study 1

Case Study

CC: New appointment for 64 y/o with a new wound.

PMH: includes CAD, HTN, and DM diagnosed about 10 years ago, poor follow up, not taking medication and sedentary lifestyle.

Please identify the type of wound pictured and appropriate treatment using the Wound Central mobile app:

#### The patient can present with either of the following wounds given his PMH and CC



6) Type of wound (Circle your answer)

Arterial Diabetic Venous

7) B: What would you do as your treatment?

Clean wound Paint with Begin bed and betadine debridement cover with

dressing

# The patient can present with either of the following wounds given his PMH and CC



8) Type of wound (Circle your answer)

Arterial Diabetic Venous

9) What would you do as your treatment?

Clean wound Paint with Begin bed and betadine debridement

cover with dressing

# The patient can present with either of the following wounds given his PMH and CC



10) Type of wound (Circle your answer)

Arterial Diabetic Venous

11) What would you do as your treatment?

Clean wound Paint with Begin bed and betadine debridement

cover with dressing



Appendix N: Post Test Knowledge Assessment 2

	Kno	owledge Assessm	ent 2		
What type of licensure do you hold?	Nurse practitioner	Medical doctor	Physician assistant	Wound care- certified nurse	Nurse
How would you rate your comfort level in the Assessment wounds after completing this training (arterial, diabetic and venous)?	Excellent	Above average	Average	Below average	Poor
How would you rate your comfort level developing a Treatment plan for wounds after completing this training (arterial, diabetic and venous)?	Excellent	Above average	Average	Below average	Poor
What type of wounds can betadine be used on?	Stable eschar	Open and weeping wounds	Unstable eschar		
What would you want to do with stable eschar?	Debridement to visualize wound bed	Paint with betadine			
What is the problem with wet to dry dressing changes?	Frequent dressing changes allows appropriate healing conditions	Is the first step in wound management	Wet to dry dressings cause unselective mechanical debridement		
What is <i>not</i> an appropriate dressing in outpatient setting	Betadine on stable eschar	Dry dressing	Wet to dry		
A moist wound with large amount of exudate has the potential to	Stabilize the wound	Decrease healing time	Increase in size due to the maceration		
What is the first step in wound management?	Cover the wound and refer to specialist	Cleanse the wound	Debridement		



# Appendix O: Case Study 2

Case Study

CC: New appointment for 64 y/o with a new wound.

PMH: includes CAD, HTN, and DM diagnosed about 10 years ago, poor follow up, not taking medication and sedentary lifestyle.

Please identify the type of wound pictured and appropriate treatment using the Wound Central mobile app:

## The patient can present with either of the following wounds given his PMH and CC.



A: Type of wound (Circle your answer)

Venous Diabetic Arterial

B: What would you do as your treatment?

Clean wound Begin Paint with bed and cover debridement betadine

with dressing

# The patient can present with either of the following wounds given his PMH and CC



A: Type of wound (Circle your answer)

Arterial Venous Diabetic

B: What would you do as your treatment?

Paint with Clean wound bed Begin betadine and cover with debridement dressing

## The patient can present with either of the following wounds given his PMH and CC



A: Type of wound (Circle your answer)

Arterial Venous Diabetic

B: What would you do as your treatment?

Begin Paint with Clean wound debridement betadine bed and cover with dressing



Appendix P: Budget for Training

Cost of	`Project
Supplies/material	\$100
Presenter's time (\$100/1 hour)	\$100
Participating provider's time (\$100/ 1 hour)	\$1,000 (10 providers)
Space	\$200
Total Cost	\$1,400

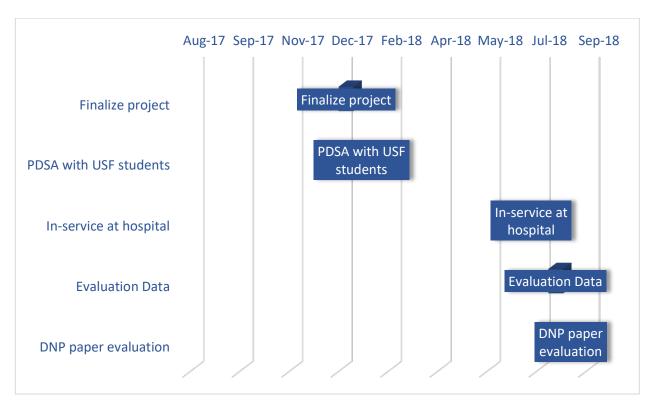


Appendix Q: Cost Benefit Analysis Table

1	<u> </u>
2,200,000	1) Americans affected by venous ulcers annually
1,100,000	2) Of those ulcers 50% will become infected
275,000	3) 5% of those ulcers will require amputation
\$52,000	4) Cost per amputation
\$14,300,000,000	Total cost for 275,000 Americans to receive amputation annually, over 14 billion dollars
	Potential Cost Savings
\$715,000,000	A 5% reduction in amputations related to venous ulcers would prevent
	13,750 patients from receiving an amputation and would save \$715 million
	dollars



Appendix R: Gantt Chart



	DURATION			
START DATE	END DATE	DESCRIPTION	(days)	
1/1/18	1/15/18	Finalize project	14	
1/15/18	2/1/18	PDSA with USF students	16	
7/1/18	7/28/18	In-service at hospital	27	
8/1/18	8/15/18	Evaluation Data	14	
8/15/18	9/1/18	DNP paper evaluation	16	



Appendix S: Communication Matrix

_	Communication	Target				Distribution
ID	Vehicle	Audience	Description/Purpose	Frequency	Owner	Vehicle
1	Weekly status	Faculty	Communicate	Weekly	Pavel	Email
	report	at USF	updated project		Kulikov	
			status			
3	Once during the	NP	PDSA cycle	Once	Pavel	In person
	presentation	Students	assessment		Kulikov	
4	Biweekly status	Medical	Proposal of project	Twice	Pavel	In person
	report	Director	and approval		Kulikov	
5	Initial training	Primary	Assess pilot project	Twice,	Pavel	Email and
	and follow up	Care	effectiveness and	initially and	Kulikov	in person
	survey	Providers	applicability	one month		
				after the		
				training		